



#### **Euro Information Campaign**

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### **Presentation Outline**

- Main Campaign Elements and Results
- Communication Strategy
- Staff
- Budget
- PR Agency and Contractors
- Public Procurement
- Feedback and Lessons Learned

#### www.euromena.sk

Total over 2.2 mil. visits
355 000 visitors in Jan. 2009
Information source for ¼ of enterprises

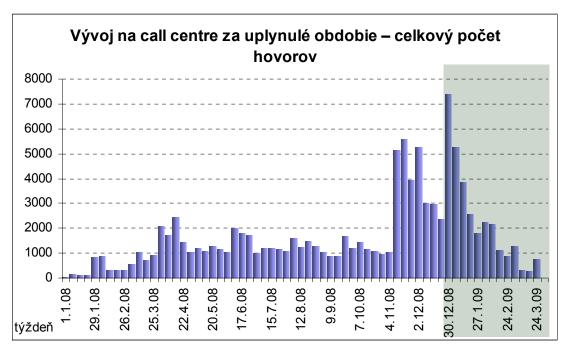
Awareness – 60% of population





#### **Euro Info Line**

# over 109 000 calls processed







# Media Campaign

- Euro-story
- Equal value, different currency
- You know everything about the euro
- Dual display
- Ethical code businesses
- Euro day support / euromena.sk support / direct mail support
- Ethical code consumers
- De-hoarding
- Cash exchange
- Every cent counts

Waves with TV in bold usually 1000-1200 GRP reach 3+ around 70%

Radio usually 200-300 GRP

Prints 4-6 largest papers, 1-4 ins.

Internet 6-10 largest portals, cca. 2M imp.



#### **2 Direct Mails**

od: Ministerstvo financii Scente eptity





V tejto obálke nájdete eurokalkulačku a brožúru. ktorá vám pomôže lepšie sa pripraviť na prechod na euro.



Rwý deň roko 2009 bude jeve Európsku únia hlatorichjen dillom. V tento dell so Soversko prépér & Selectus, Opeus, Rostus, Roscultata, Grécius, Helecelata, Initas, Lawreiteurata, Molia, Niemecha, Rotagotita, Ratárita, Storinata, Spaniekta o Talonata oto d'elil Cien narazón y a jerijeno osro zko zvoju enona.

Tenio leižk vydola Máredná banko Slevensko speločne z Európskou osniktírov bankou z ciellem predzionić Vitra nové mena, které zo zizne záčazilev Vitiko kožidodenného živeto ad od 1. januára 2009, kaď za zeden eurových bankoviek a ezem eurových mind zitore na Sovensku zókosným pisticiem.

Kerunovými bonkovkomi a mincomi baťvie môciť pistiť de 16. januára 2009. Slavenské baniş batü bezjiatne v prietet" konzovê bankoviş de konca mise 2009 a misce da hance júne 2009. Táto bezpieted v jenera vilek milita obrostatiť na maximilne 100 konkoviek e 100 minul na esobu a teasadealu. Némáné banka Soverska levie v mieňať minue až do konco roke 2013, bankesky e panditeš reince bude rymistleť bez česového obresťanie.

Netima, de iente leidt Mim v nivitioni z inste vjanzennaz znenou pestytne utiliočné







Pre: Budúci obyvateľ eurozóny

Mince maki hodnotu od 2 € po 1 cent a každá z nich má "eurócsku" a "národnů" stranu.

Na európskej strane je pobrazená buď Európska únia pred jej rozšírenim v máji 2004, alebo geografický obraz Európy. Národná strana za v jednotlivých krajinách IBL Vletky eurové mince i napriek týmto rozdielom platia v celej eurozóne.

Mince v hodnote 50, 20 a 10 centov pobrazuki

Bratislavský hrad a lititny znak Slovenskej

mpubliky

9888000

Na minclack hodinaty 5 centers 2 center

a lititay arak Slovenskej republiky

a 1 cent je tziranský štit Kriváň, symbol zvrchovanosti slovenského míroda,

Eurové mince

Európska strana mieci

Närodaä strasa slovenskich eurovich mindi

Na minclach hodnoty 2 €

a 1 € je sobrazený dvojkrit

znaku Slovanskaj republiky:

na trojvrši, ktorý je v litiknom



#### Ďalšie informácie

centrálina banka

politikaint forduljen a Närednä banka. Slovanskähoz vagy az Európai Kösponti

Slovačiko themeteo lovergero kher vaj Europsko centralno lovengero kher:

contact Nirodni banka Slove

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www.eero.eds.eu Info@ieds.europe.c



#### Euro, vitaj na Slovensku!

Od 1. januára 2009 budeme na Slovensku platiť eurom.



#### o eure Ďalše informácie o euro Vám postytne Národná banka Slovenska alebo Európska Az euróval kapcsolatban további felvilá-

Vali bater informaciji pedal euroste vičinan

For more information on the euro, please



11/18=31

30,1260 Sk



#### **Other Actions**

Seminars and Training / Multipliers

Events:

- Star-giving ceremony
- Euro conference
- Euro Day

Euromobile

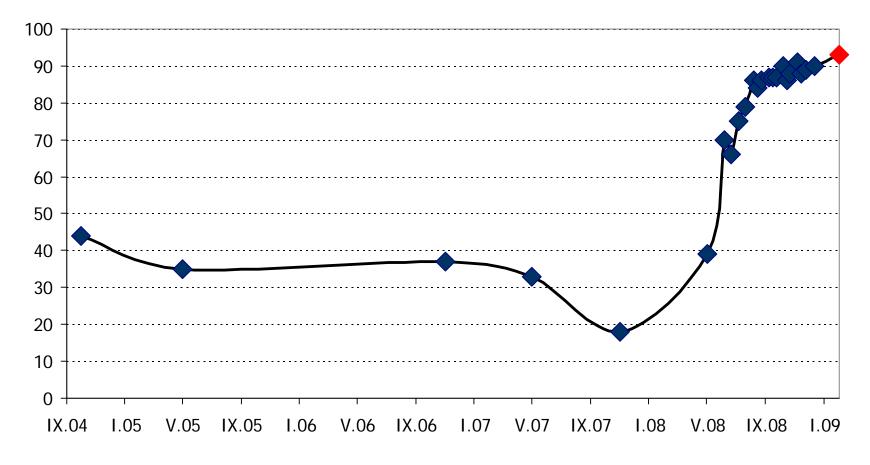
**Exhibitions**:

EK + ECB + NBS + Brussels





#### **Information Level**

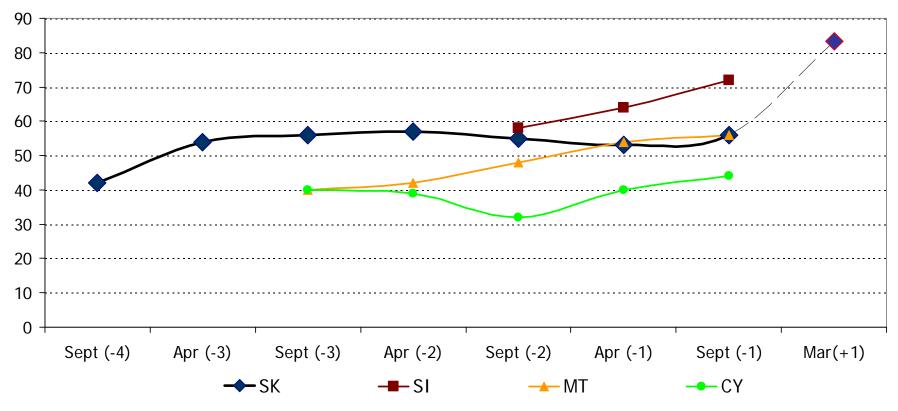


Information about euro is sufficient / more sufficient than not

Source: ŠÚSR.



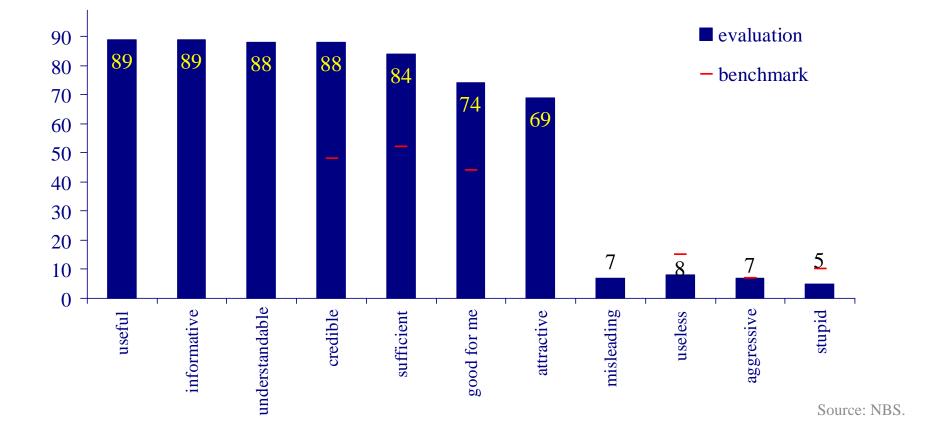
#### **Support for the Euro**



Source: Eurobarometer, ŠÚSR (ex-post survey in Slovakia).



#### **Campaign Assessment – Post-test**





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# **Crucial Steps**

#### 0. Research

- 1. Communication **strategy**: objectives, main messages, channels, responsibilities, funding, evaluation
- **2.** Coordination framework (cooperation and distribution of responsibilities between CB and MoF)
- 3. Budget
- 4. Public **procurement**: communication agency (all-inone package) or item-by-item (printing, video production, distribution, media space ...)
- 5. Hiring / training staff
- 6. Execution
- 7. Evaluation



# Organization of the Campaign

- Execution:
  - MoF, NBS, Government Office (e.g. info line), Ministries of Education, Labor & Social affairs ...
- Financing:
  - 60% government, 40% central bank
- Coordination
  - Plenipotentiary
  - Communication working committee



# Strategy

#### Inputs

- objectives of the campaign
- budgetary limits
- time frame / euro adoption target date
- coordination framework
- legal environment

Outputs

- main messages (what)
- target groups (whom)
- tools (how)
- timing / sequencing (when)
- staff
- budget



# Main Messages

- Conversion rate and the value of the euro
- Key dates
- Dual circulation
- Dual display of prices and consumer protection
- Price abuse prevention
- Banknotes and coins, security features
- EMU, ECB ...

#### Informative + Educational Campaign, not Persuasive



# **Target Groups**

- General Public
- Children
- Youth
- Elderly
- Blind / Partially sighted
- Deaf / Hearing impaired
- Minorities (Hungarian, Roma)
- SMEs
- Government / Local governments



# **Timing the Tools**

- 2007 preparation
  - PR, seminars and multipliers for SMEs, website, phone line
- 1H2008 expansion
  - multipliers for sensitive groups, PR, schools, fair pricing
- 2H2008 intensive campaign
  - paid advertising, events, road show, major conference, direct mail
- 1Q2009 conclusion
  - cash exchange, price abuses / fears, value of the euro



### **Key Project Dates**

Phase	start	end
1. Strategy	T-15	T-14
2. Coordination	T-40	T-14
3. Budget	T-40	T-21
4. Procurement	T-20	T-14
5. Staff	T-18	T-13
6. Execution	T-12	T+3
7. Evaluation	T+1	T+3



- Main Campaign Elements and Results
- Communication Strategy

#### Staff

- Budget
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# Staff

1. Campaign manager / Strategist 2. PR officer (possibly use spokesperson) 3. Logistics / ECB + EC liaison 4/5. Lecturer 6+. Secretariat 7/8. Media management 9/10. Writing/Graphics/Creativity 11/12. Public procurement 11. Contracts and administration

14



#### **Staff Growth**

March 2007 $\rightarrow$  1November 2007 $\rightarrow$  3January 2008 $\rightarrow$  8March 2008 $\rightarrow$  12June 2008 $\rightarrow$  14

*European Commission supported up to 12 information officers (paid 50% of wages)* 



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# Budget

- Ideally set objectives, use optimum methods to achieve them, evaluate costs, add 25% margin ...
- Practically easier to look at others and ask for similar budget (especially since budgets are usually set before communication strategy is drafted)
  - EU12 average: 1€ per person
  - SI: 90 cents
  - SK: 1.5€ (including EC 0.34€ financial contribution)
  - CY: 3€
  - MT: 17€
- If I did the campaign again I would ask for 1 € per capita



# **Our Budget**

- Original plan 1 € per person
- Campaign started earlier and was more intensive
- Some elements of the campaign not effective from ex-post perspective (cca 0.2 €)
- Final cost 1.5 € per person, which includes 0.34 contribution from the €
- Net domestic cost 1.16, but at times we had to cover the EC part until reimbursement – need about 0.1 € financial margin



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#### PR Agency and Contractors

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## Main Contractor – PR Agency

- Expertise in the media business media planning
- Strategic advice
- Artistic design/concept of individual tools
- Contacts with subcontractors account management
  - creation (film crews, sound, video, art)
  - production (printing works, merchandise, multimedia)
  - distribution (post, direct marketing)



### **Other Contractors**

- Website
- Sensitive target groups multipliers
- Phone line
- Some extra services
  - conference (Government office)
  - New Year celebrations (Bratislava city)
  - documentation (State TV)
  - distribution of ECB publications (Post Office)



# **Cooperation: EC + ECB**

#### **European Commission**

- Partnership agreement (based on Communication Strategy)
- Grants
- Prepared products
  - exhibition (s)
  - competition (s)
  - publications
  - promotional materials

Advice

ECB

- Memorandum of Understanding
- Little direct financial help
- Prepared products
  - PIL
  - publications
  - exhibition
- Logo
- Advice
- Guidance



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#### Procurement

- Achilles heel of the process (setbacks in SK, CY, EE; SI and MT avoided large procurement)
- Must follow EU rules
- Large procurement is time consuming
- Under very close public and media scrutiny
- Eventually will have to report to the EC (as long as EU funds are used in the campaign)
- In general the EU / national procurement rules are not well suited to tendering ideas/procedures/art



#### **Procurement Hurdles**

- Extra time preparation of tender documents, long waiting times
- Extra costs public procurement is never as efficient as unconstrained negotiation can be (assuming no agency problems or other conflicts of interest on the part of the campaign manager)
- Extra risks lawsuits, delays, setbacks, only bad publicity



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### **Feedback Channels**

- Eurobarometer
- Statistical Office of the Slovak Republic
  - 2 surveys a year in 2004-2007
  - 11 surveys in 2008, most in 2H
- Telephone info line statistics
- Website statistics
- Market research (focus groups + public opinion)
  - pre-test of campaign creative concepts
  - post-test of first media wave
  - post-test of the entire campaign



# Visibility

- Our media budget for the whole campaign was what a telecom operator spends in 1-2 months (or a big bank in 3-4 months)
- The fight for the consumer attention is very competitive
- Euro campaign is boring by nature and since it must not be offensive to anyone it cannot attract by provocative or funny form
- Public has self-interest to get informed
- > Multipliers are ready
  - banks, retail chains, post offices
  - media
  - towns and municipalities
  - schools
  - internet



#### **Lessons Learned**

- Television is essential
- People want to be informed, but also feel they are being informed
- Build own personal capacities / do not rely on advertising agencies
- Work directly with journalists, no intermediaries
- Prepare early, do not launch media campaign too early
- Be confident and patient
- Consider early direct mail
- Public procurement is Achilles heel
- Treat sensitive target groups well
- Television is essential



### **Few More Comments**

- Campaign is unique
  - no second chance
  - learn as you go
- Campaign is not essential for the changeover, but is well worth the investment
  - improve public confidence
  - decrease costs for SMEs and Retailers
  - improve support and acceptance of the euro
- Many synergic effects can be exploited
  - people want to be informed
  - banks/retailers/municipalities/NGOs want to help
  - EC/ECB/neighbors are happy to help
- Broad audience needs broad basket of tools (redundancy)
- Develop corporate identity for the campaign (logo, slogan, colors, tone)
- Agencies look professional and smart, but in fact they know nothing about public information campaigns (you tell them what and when to do, they help with how)
- K.I.S.S.



