

### **Preparing the non-Financial Sector**

## **Alan Camilleri**

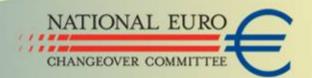
# Agenda

- 1. The NECC Structure
- **2.** Technical Preparations
- 3. The Communications Campaign
- 4. Training Strategy
- 5. The Public Sector
- 6. Strategic Partnerships

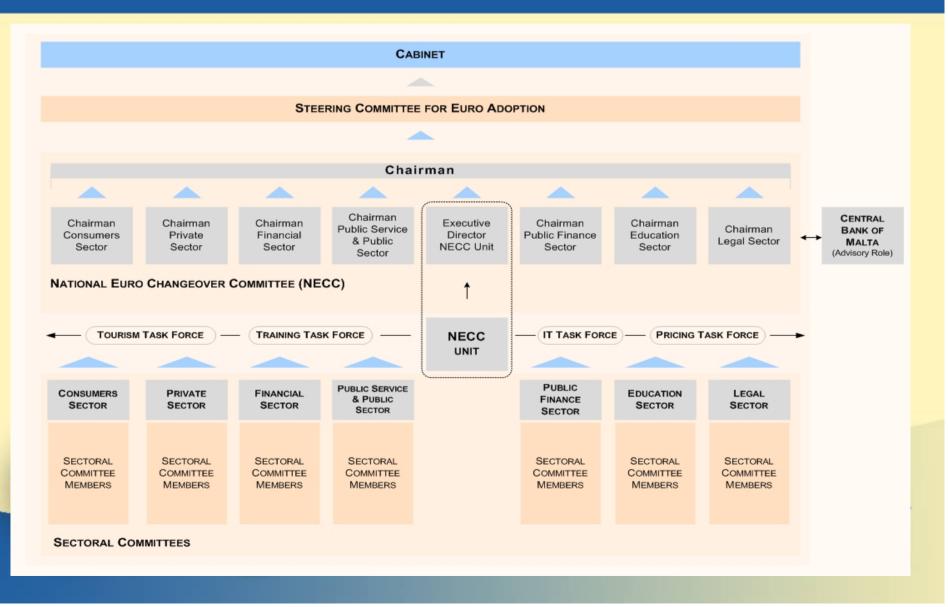


# **The NECC Structure**





# **The NECC Structure**



# **The NECC Structure**

- Non-political, representative of all stakeholder groups: public, social and private;
- Sectoral approach ensures representation from 'sector leaders' in both public and private fields;
- Consultative and inclusive: Committees could proposed policies to the NECC
- Legislation, guidelines and policies were ALWAYS discussed with the committees: Two way (bottom/up and top/down approach) feedbacl loop established.



# Technical Preparations





# **Technical Preparations**

- The NECC through its Technical Preparations Unit (TPU) issued:
  - ✓ 4 updated versions of the Master Plan
  - ✓ 11 sets of guidelines aimed to provide a fair and seamless changeover
- The TPU continuously involved private sector partners in all stages of the changeover
- The Master Plan and guidelines were formulated in discussion with all the stakeholders.



# The Communications Campaign



# **Intensive and Extensive**

#### • A team of 5 Information Officers (functionally assigned):

- Consumers, Elderly, Vulnerable groups, Education, Training and Businesses
- o The 'face of NECC'
- Radio, TV, articles, seminars, training, events
  Recruited outside of Government
  The Euro hotline tackled nearly 30,000 calls: Over 7,000 in Jan 08 alone!



# The Strategy

 Mass Media Campaign focussed on key messages
 Campaigns targeted to specific interest groups
 Grassroots information campaign among citizens



# **Campaign Phases**

- Phase I: July06 June07
  - Key messages: Benefits of the euro, the CPR, EU integration, FAIR, dual display
- Phase II: July07 Dec07
  - Much more intensive!
  - Value equivalence, recognising money, dual circulation, currency exchange, price stability, conversion of accounts, starter kits etc..
  - Opening up of the 61 manned Euro Centers across Malta and Gozo (Dec/Jan)

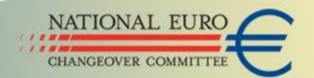
o Phase III:

• Living with the euro, dual display, price conversions, reporting abuse



# Consumers





# **Empowering Consumers**

- Setting up of the dedicated public help line (*Linja Ewro* 154)
   **30,000 calls: Over 7,000 in Jan 08 alone!**
- Daily TV and Radio slots; participation in tv/radio programmes; weekly adverts and targeted articles in all national newspapers
   1.465 Newspaper and magazine adverts

1,465 Newspaper and magazine adverts 20,125 Radio Spots 4,753 TV Spots





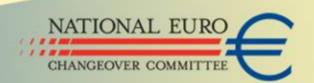
# Phase 1: Key Messages

#### **Macroeconomic Benefits**

 Economic Stability; No Exchange Rate Risk; Promotes sound economic policies; Strengthens the Single Market; Encourages Investment

#### **Microeconomic Benefits**

 Facilitates cross-border financial transactions; Makes travelling easier; No time or money wasted on currency exchange; Easier to compare prices



# **Phase 1: Print Media**



# **Campaign Staging**

### o Rebrand campaign to recast the message;





 o Final phase of campaign on 23<sup>rd</sup> September:100 days from € Day

 Countdown Clocks; Billboards; Buses & Bus Shelters; Website and Banners



# **Rebranding Launch**



# Infomercials

A 2 minute news feature everyday with a news bulletin 'look and feel'





# Phase 2: Are you ready?



# **Print Adverts (Consumers)**



# The BOV converters – *life made easy!*

In preparation for the currency charge-ever, you must be don't to key the value in tim and the the public needs to become bunklish with the 4 equivalent immediately appears on the upper new east values of prices. The National Euro increment To consent from 6 to Liu, the 6 burnon has Charge-over Committee in collaboration with its be prohed and the value looped in would need liask of Valities have dominated an electronic. In the is 6 built follow convertee have an isotraction ears converter to each household. The 80V leadest formore information call Leipa Euro 154 . Converter is easy to use and converts momentary. Remember that 61 costs Leib 43 and that each values both from time 6 and from 6 to in will Ling cost 6230.

Unja Evito 154

www.euro.gov.mt



#### Ixtri FAIR; bi dritt

Meta tmur tixni aghti kaz jekk tal-hanut ghandux Hističker FMR. Hwiener li ghandhom Hističker FMR ged jaghtu garazija i mihus ser jaghofu I-prezisjet avagt il-badla ghali-evro.

Ghamel i-ghazla tieghek inti wkoli... ghažel ili dawk i stiehbu 6-tskema FAIR. Fijuru I-prozzijiet kernm bil Lina Maltija ki ukoli bi-ewra. Kon kyur I-tai-harus qed jaqleb I-prezzijiet ghal-ewro kif suppost bili paa r-nata tai-kambja tu' 0.4293. Bhala konsumatur, ghandek dritt II tigi

Minin Lulia, il-Nationet kolliba, huma oblicati

Jelši gbordek diffikulto orropel Lioja Evro 154 jew ligihar email fuq eurosigov.rot. Tisto takkwista aktor trifornizatjeri delli zlar ih-iit previonerapionent.

FAIR





 of December 1, 2007. De Unif 6-2 which de Starte equivalent while the starte equivalent while the for an order with the starte with the starte for an order with the starte with the starte



# Get hold of the euro coins *before* €-day!

As January 1, 2008 is first approaching businesses and consumers have the possibility to get acquainted with the new euro coins as well as acquire euro money ahead of the changeover to be able to start using them as from 6 day.

#### tarter Kit for Busine

warm auto may mit

Source Kits for Businesses will be available as of December 1, 2487. Durnesses can exchange unbic@u with the Stater RK which will contain the equivalent value of 6131 in different deseminations for ease cans. Multiple states its Kits may be acquired. Evan once may also be sequired at no change from the same date. This will assure thrumesses to have ample cash those is page attein for 6-day. Businesses are obliged to give change in ease only. from the same attributions day following January 1st.

The public may acquire a Mini Mir by exchanging Linds at any local bank as of December 10 2007. Up to five Mini Hits may be obtained. Each Mir will contain the equivalent amount of money in different denominations of euror coins but may only be used as from inauxy 1st.

Starter kits will facilitate the changeover for yourself and for others!

Linja Ewro 154



# **TV Drama & Lifestyle**

Ngħixu ma'l-ewro

Trid titgħallem iktar fuq I-ewro

mill-kumdità ta' darek?

Kuljum fl-10:30pm fuq

o Daily educational drama slot; o € content in major dramas and TV programmes; o 10 minute presence on magazine programmes

# **Euro Centres**

 o 61 centres opened from 3rd
 December till the 31<sup>st</sup> January;
 o € Volunteers and Euro Assistants.





# The euro...on your doorstep



• An eight page newspaper delivered to every household every month;
• Delivers key simple messages
• Provides list of FAIR

outlets



## **Focus on Housewives**



# **Children as Multipliers**

- NECC presence on children's TV programmes
- Euro-related activity books will be introduced in the curricula of Primary schools as from the 2007/8 scholastic year
- Euro Website is being developed within the Skola Portal.
- Skola Sajf 2007 will be dedicated to the euro and changeover process
- Production of various educational material such as educational maps, downloadable worksheets, games and quizzes, plastic notes and coins, educational and fun booklets and an educational DVD consisting of all 30
   Ewro Tfal programmes



# **€** Curriculum in Schools



# **The Information Campaign**











### Phase 3

Up Till

10.00 p.m.

#### NOTICE TO THE PUBLIC



HOW AUTOMATED TELLER MACHINES (ATMs) WILL OPERATE ON 31 DECEMBER 2007 AND 1 JANUARY 2008 ON 31 DECEMBER 2007

The ATMs listed below will remain in service and will dispense **Maltese lira banknotes** up to the time indicated, when they will be switched off in preparation for the euro changeover.

All banks' ATMs will be out of service between 10.00 p.m. and midnight on 31 December 2007. Therefore in order to ensure a smooth changed cardholders who need to withdraw Maltese lira cash on that day are urged to do so as early as possible

ON 1 JANUARY 2008 Immediately upon changeover to the euro at 00.01 a.m. on 1 January 2008, ALL the banks' ATMs will come into operation and will start dispensing euro banknotes

Cardholders are reminded that: APS "Premier" cards can also be used on all BOV ATMs. BOV "Cashlink" cards can also be used on all HSBC ATMs. HSBC "Quikcash" cards can also be used on all BOV ATMs. Lombard "CashPoint" cards can also be used on all HSBC ATMs.

ing Lm on 31 December 2007

lain Gate Street, Victoria, Gozo

 $\odot$ 

cenzo Dimech Street, Floriana Maltacom) offices, Fra Diego Square, Hamrun Maltacom) offices, St. Paul Street, Naxxar treet Complex, Paceville ute of Tourism Studies, St George's Bay jola, St. George's Road, St Julians 's Choice Building, Triq Latmija, Zabbar sqof Guzeppi Pace, Marsalforn, Gozo Road, Xlendi, Gozo Markets, Pitkali Road, Attard t. Anne Street. Floriana tunda Square, Mosta 147. Antoine De Paule Square. Paola Republic Street, Valletta



AND CALIFY A DEL



euro as its national currency, the second largest international currency used by over 320 million people and already the currency of 14 other European countries Malta's membership into the European Union, followed by the membership to the euro zone

www.euro.gov.mt

Linja Ewro 154 www.ewro.gov.mt

has sealed Malta's social, political and economic integration with the European Union. The build up leading to the introduction of the euro has already boosted Malta's credit rating and its attractiveness among international investors.

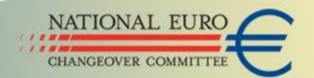
Living history together. And making a success out of it.





# **The Business Sector**





# **Compelling Businesses**

Three main issues that make it difficult to get businesses 'kick-started':

- 1. They don't think it is a priority yet
- 2. They have a business to run!
- 3. There's not much to it



# **Key Messages for Businesses**

### **1.** Euro is in your interest

• Benefits of the euro for SMEs (i.e. removal of charges, global currency etc..)

### 2. Get fit for euro

• Start preparations early

## **3.** Join FAIR

- Secures adequate and timely preparations;
- Promotes best practice



# **Reaching out...**

- o Their own Euro Assistant
- o Their FAIR commitment publicised
- o The 'business package'
- o Sector specific seminars
- o Involve constituted bodies
- Articles/case studies in business publications





# The business 'package'

Minimising business costs through:

- o Tax deduction scheme for changeover related purchases
- Removal of bank charges for depositing euro cash into Lm accounts (from July07) and for euro deposits into euro accounts (from Jan07)
- Voluntary period of dual display gives time to
- businesses to implement in a phased manner
   Free provision on joining FAIR: Price guns, training (and training kits), dual panel currency converters, conversion charts:

Over 7,600 outlets joined FAIR (almost 90% of retail outlets!). Direct meetings with larger companies.







### **Provide relevant publications**

- o Supply of conversion charts
- o Easy to read booklet
- o Business checklist
- o Fit for euro
- o Fit for FAIR
- o All for free, and on-demand!
- o Euro Times monthly supplement

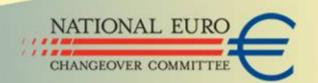




# **Training Strategy**

### **Visits by Euro Assistants**

- o Over 48,500 visits done in total
- o 20,000 visits Nov 06 Jun 07: FAIR related
- More than 19,000 from July 07 December 07
- o More than 9,500 from January 08 May 08



# Media Campaign



### Media Campaign





Are you in business? Do you handle cash in your normal business transactions? Have you started thinking on how much change in euro currency you would require in the initial days of the changoever process?

Whether you are a large firm, a little corner shop or a self-employed person, it is about time that you estimate the amount of euro cash you would require to be able to give change in euro to your customers as from January 1, 2008. Remember that your clients can pay either in euro or in Maltese Lira but you always need to give change in euro.

To be able to estimate your cash

www.euro.gov.mt

Linia Ewro 154

requirements it is important to start as from

now monitoring the amount of change you keep on a daily basis over a period of time. There are specific ways how to calculate your cash requirements. Don't leave any more time to contact your local bank branch or manager to help you out. Starting from 1 December 2007 you can reedeem the notes for  $\ell$  without any additional charges from your bank. You can also obtain euro coin starter list from LmS24 (E131).

 $\bigcirc$ 



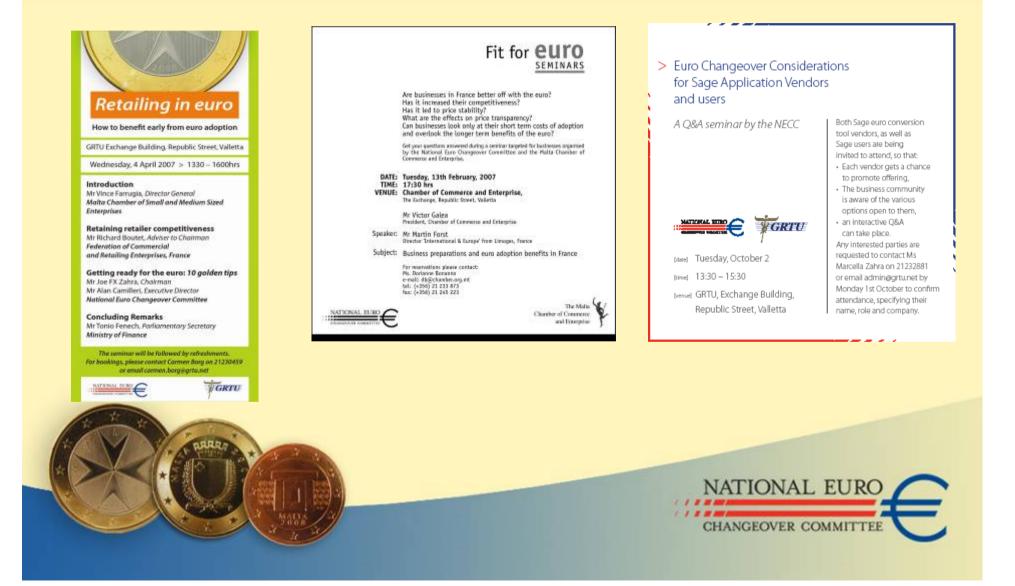


#### **Sector Specific Events**

- Numerous information seminars carried out with unions, private companies, etc
- Stakeholders had the task to mobilise their members and disseminate the information gathered. NECC part sponsored events.
- These seminars' success urged other associations to request NECC for sector specified seminars, e.g: for hairdressers, restauranteers, software developers, social workers, etc...

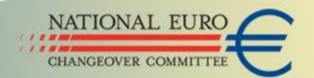


### **Sector Specific Events**



# **Vulnerable Groups**





#### **Vulnerable Groups**



Physical Disabilities: 1. Visually Impaired 2. Hearing Impaired

Intellectual Disabilities:

- 1. Cognitive disability
- 2. Autistic spectrum
  - disorder

#### Socially Marginalized:

- 1. Prisoners
- 2. Drug Rehabilitation 3. Refugees and asylum seekers
- 4. Socio-economically disadvantaged

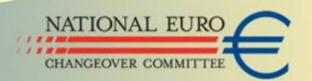
# Elderly



### Key Messages

Tailoring the key communication messages towards vulnerable groups brings about the need to address the following:

New monetary language
Scale of values in euro
Fear of change and abuse
Question of euro-induced inflation



### **Communication Channels**

All channels available are used to reach the identified target groups: 'Ad hoc' information sessions & training programmes

Accessible 'conventional' communication (t.v, radio, publications)

Organisations and Institutions

Parishes and local councils



### **Enabling the Social Sector**

- Euro Volunteers through the involvement of the Ecclesiastical Authorities;
- Parish Priests involved in the setting up of 60 Euro Centres for two months.
- Local Councils and Trade Unions
   involved in the training of the elderly and persons in economic difficulties



Manage the euro

# The tools



Training flip-chart and Training Manual developed for group work with:

- o Semi-literate/illiterate
- Autistic spectrum disorders
- o Cognitive disabilities
- o Elderly





## ...the tools

**`Easy to Read' booklet, developed for training of:** 

osemi-literate, illiterate ocognitive disabilities oautistic spectrum disorders oelderly ogeneral public

Ideal for: o practical information & dates o home budget in euro





### ...the tools

Training 'shopping cards', developed for training of:

- o semi-literate, illiterate
- o cognitive disabilities
- o autistic spectrum disorders
- o elderly
- o general public
- **o** Socio-economically marginalized

#### **Ideal for:**

- **o** Shopping simulation exercises
- **o** Building up a 'scale of values'
- **o** Assisting mental transition



### Living with the euro DVD

• A short TV drama series in ten episodes of seven minutes each.

#### **Converted to:**

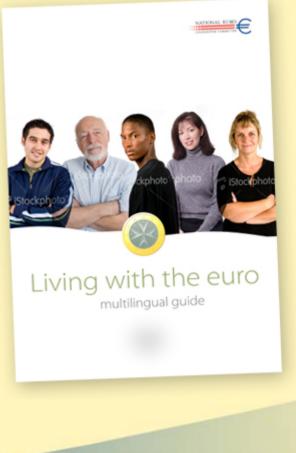
- Version in sign language
- A novel in large format text and Braille
  An audio radio-
- drama version



CHANGEOVER COMMITTEE

# **Multi Lingual Information**

 Simple information publication in four languages: French, Amharic, Tigrinya and Arabic





# **Tools for the disabled**

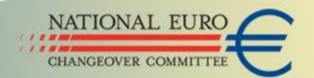
- Real and plastic money kits
- audio
   converters in
   Maltese
- Plastic
   banknote and
   coin identifiers





# **Training Strategy**





# **Training Strategy**

- The NECC was aware of the importance for every cash handler to be adequately trained
- It was not realistic to give first hand training to all workers dealing with cash
- Train the Trainer approach made it possible to reach everyone
- Each organisation selected their trainer which:
  - ✓ Attended training by NECC officials and gathered tools
  - $\checkmark$  Held training sessions in their organisation using same tools



### **Training Strategy**



organising various training courses to familiarize yourself and your staff with the changeover. Your organization and your customers can only experience a smooth and seamless changeover if the necessary training has been obtained before the actual changeover takes place. Specific courses are being organized to reach the different needs of different businesses and the self-employed:

and book your training. The Euro Assistant will train you and your your shop;

 
 RETAILERS
 SELF-EMPLOYED
 COMPANIES

 If you are a retailer you should get
 If you are self-employed on self-in touch with your Euro Assistant
 If you are self-employed on self-occupied call your local Council to more than 10 persons, specialised
 get more information on the next training courses are being Training Course being organised organised by NECC Trainers. Call staff at your own place of work or specifically for those like you who Linja Ewro 154 or send an email to work on their own and on the euro@gov.mt to book your place for the upcoming training course.

The changeover will be easy as much as you make it. Training is key! Adapting your information systems, your menus and your price lists is important, but training yourself and your staff members is crucial.

move

www.euro.gov.mt Linia Ewro 154



m 0 V I A 6

TOEURO

AURO OUR Money



#### The changeover needs change... in your till!

Are you in business? Do you handle cash in your normal business transactions? Have you started thinking on how much change in euro currency you would require in the initial days of the changoever process?

Whether you are a large firm, a little corner shop or a self-employed person, it is about time that you estimate the amount of euro cash you would require to be able to give change in euro to your customers as from January 1, 2008. Remember that your clients can pay either in euro or in Maltese Lira but you always need to give change in euro.

To be able to estimate your cash requirements it is important to start as from

www.euro.gov.mt Linia Ewro 154

now monitoring the amount of change you keep on a daily basis over a period of time. There are specific ways how to calculate your cash requirements. Don't leave any more time to contact your local bank branch or manager to help you out.

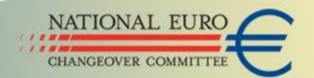
Starting from 1 December 2007 you can reedeem the notes for € without any additional charges from your bank. You can also obtain euro coin starter kits from Lm56.24 (€131).





# **The Public Sector**



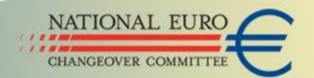


#### **The Public Sector**

- Organised and mobilised by the Prime Minister's Office and reporting to NECC;
- Significant task for legal amendments to take place and a framework developed to ensure that monetary amounts and provisions for thresholds are adequately converted;
- NECC issued consolidated conversion charts to ensure that monetary amounts are rounded consistently across government and public sector entities;
- Dual Pricing will be implemented across the board to lead by example;







#### The NECC reached several agreements with the private sector

#### o Price Stability Agreements:



- 11 importers/manufacturers committing 6,700 products
- Made the public and retailers more confident with price transparency
- Simplified things during the first days of the changeover since people did not have to worry about price rises but solely to getting used to the new currency



- Bank of Valletta involved in communications campaign
- The importance of having one of the most powerful local banks committed to the cause





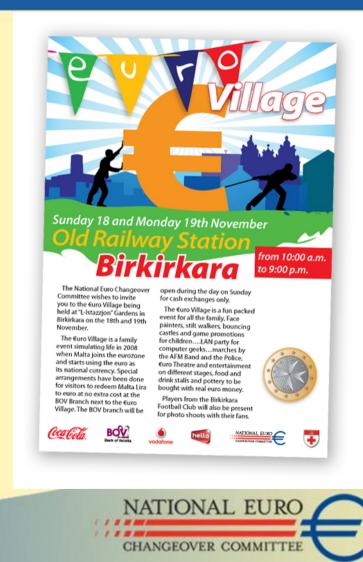


 VJ Salomone (Proctor & Gamble), one of the biggest importers in Malta

#### • Financed game cards for training sessions

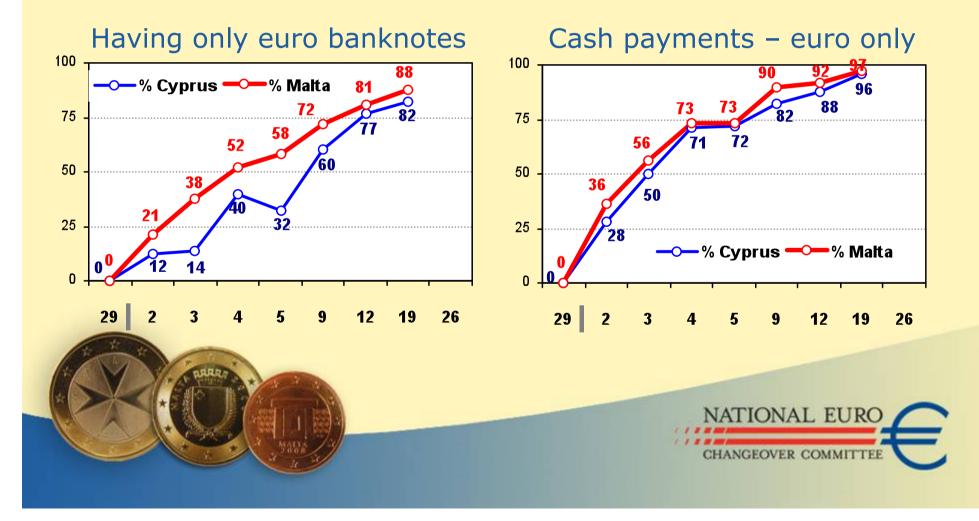


- Activities held in partnership with Local Councils
  - 2 Euro Villages held in Qormi and Birkirkara
  - Family feasts intended to gather people from different walks of life
  - Each purchase was carried out in plastic euro coins during the first activity and real euro coins in the second



#### Outcome

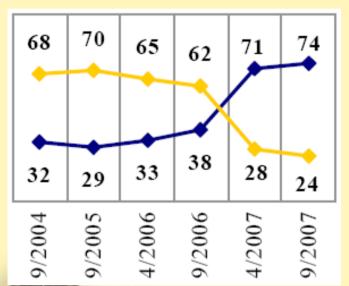
#### **Dual Circulation EuroBarometer**



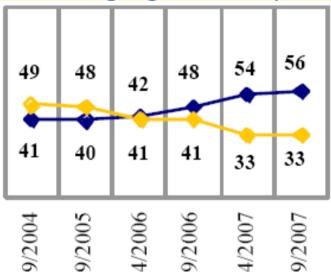
#### Outcome

#### **Public perception**

#### How well informed are you?



How happy are you about changing currency?



**BLUE = well informed / happy** 









